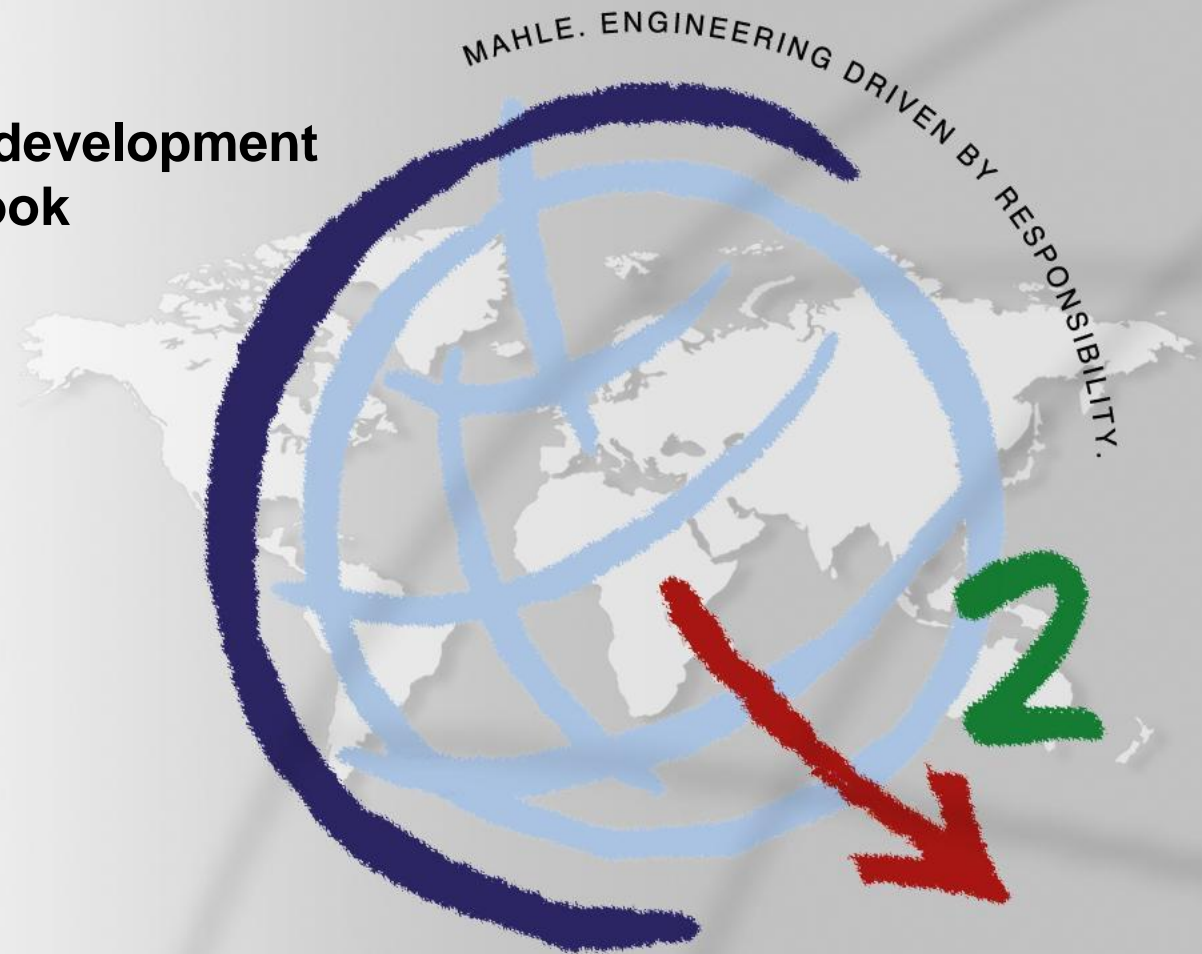


Press release on the business development in the 1st half of 2012 and outlook for the MAHLE Group



Agenda

- Business environment/economic situation in the automotive industry
- Business development in 2012 and outlook
- Development of the MAHLE Group/major events

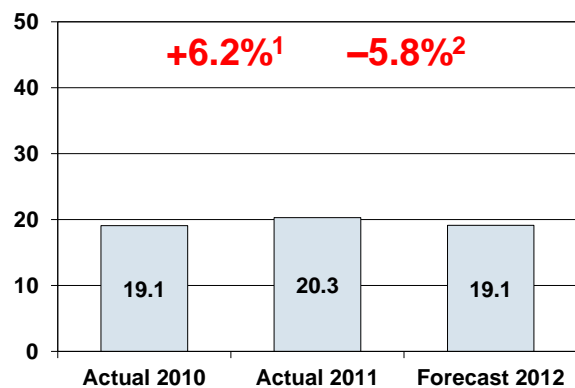
Business environment/economic situation

Production of passenger cars and light comm. vehicles 2010/2011/2012 [in million pcs.]

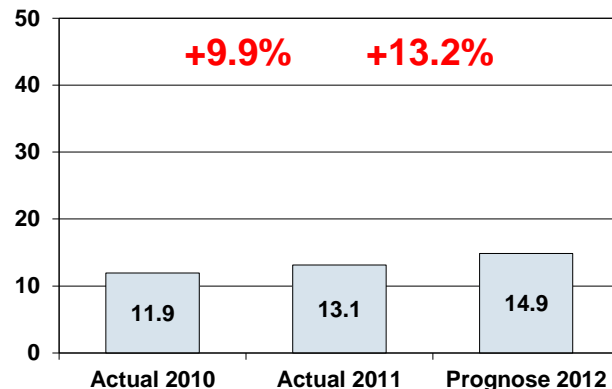


Driven by performance

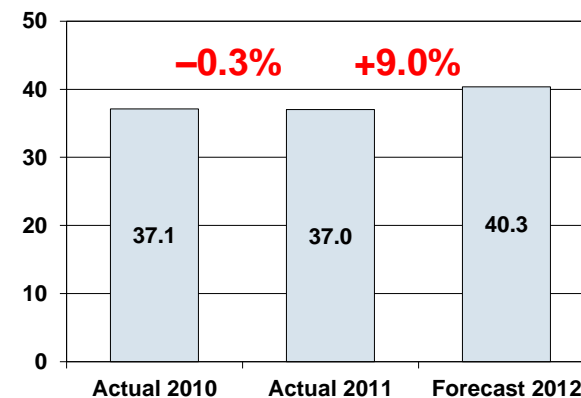
Europe



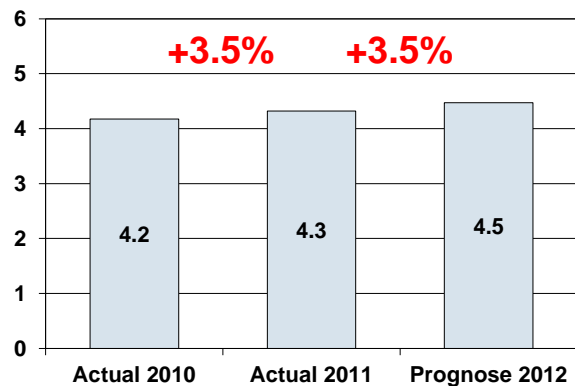
NAFTA



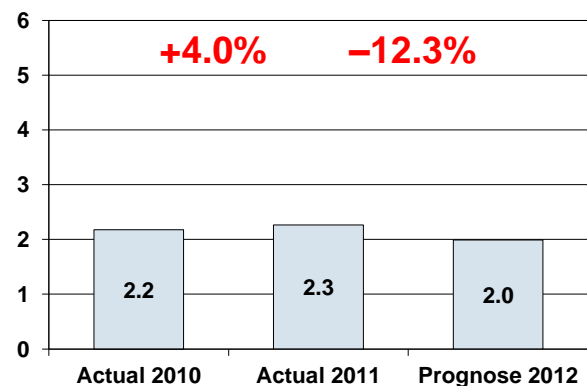
Asia/Pacific



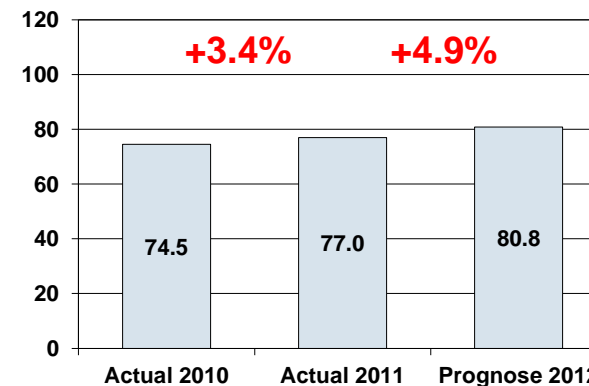
Mercosur



ROW



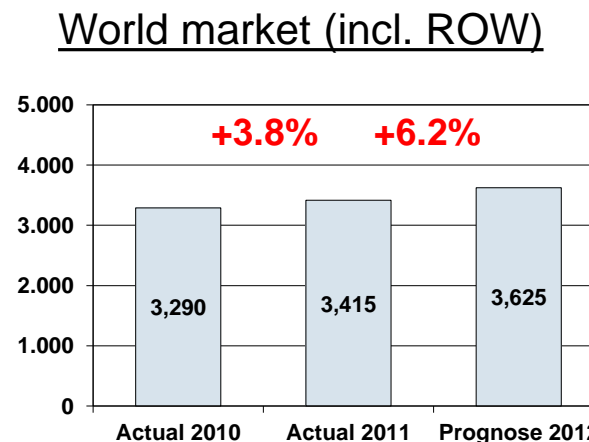
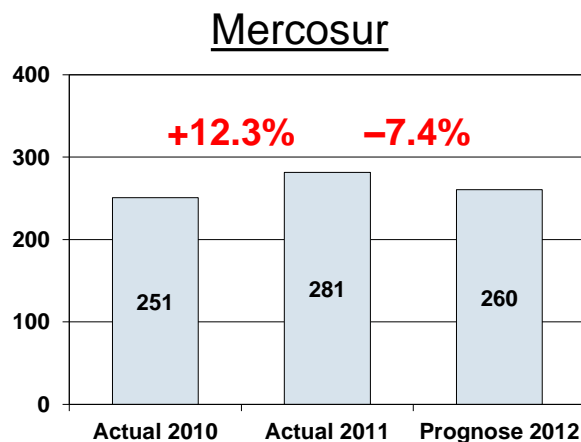
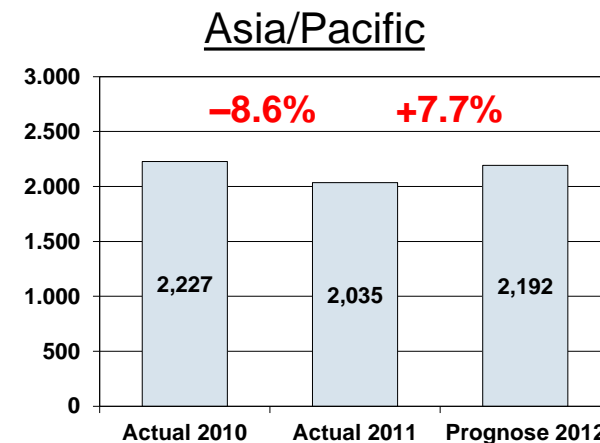
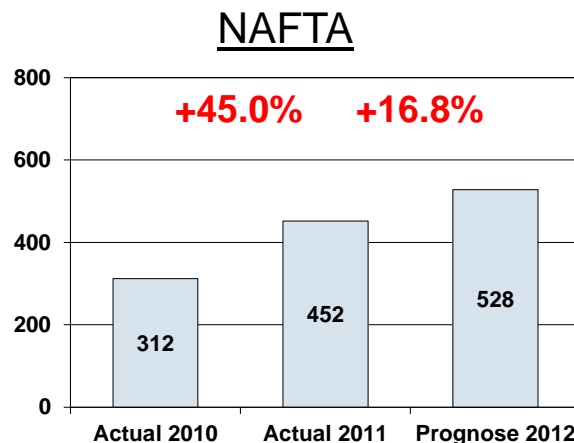
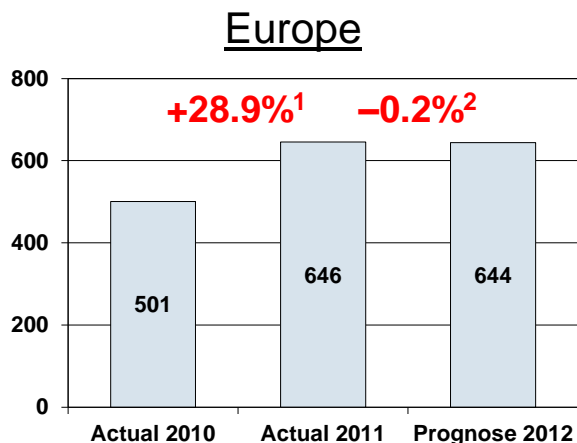
World market



Source: IHS AutoInsight July 2012

¹ Comparison Actual 2011 with Actual 2010
² Comparison Forecast 2012 with Actual 2011

Production of heavy commercial vehicles and buses (>6 t)
2010/2011/2012 [in thousand pcs.]

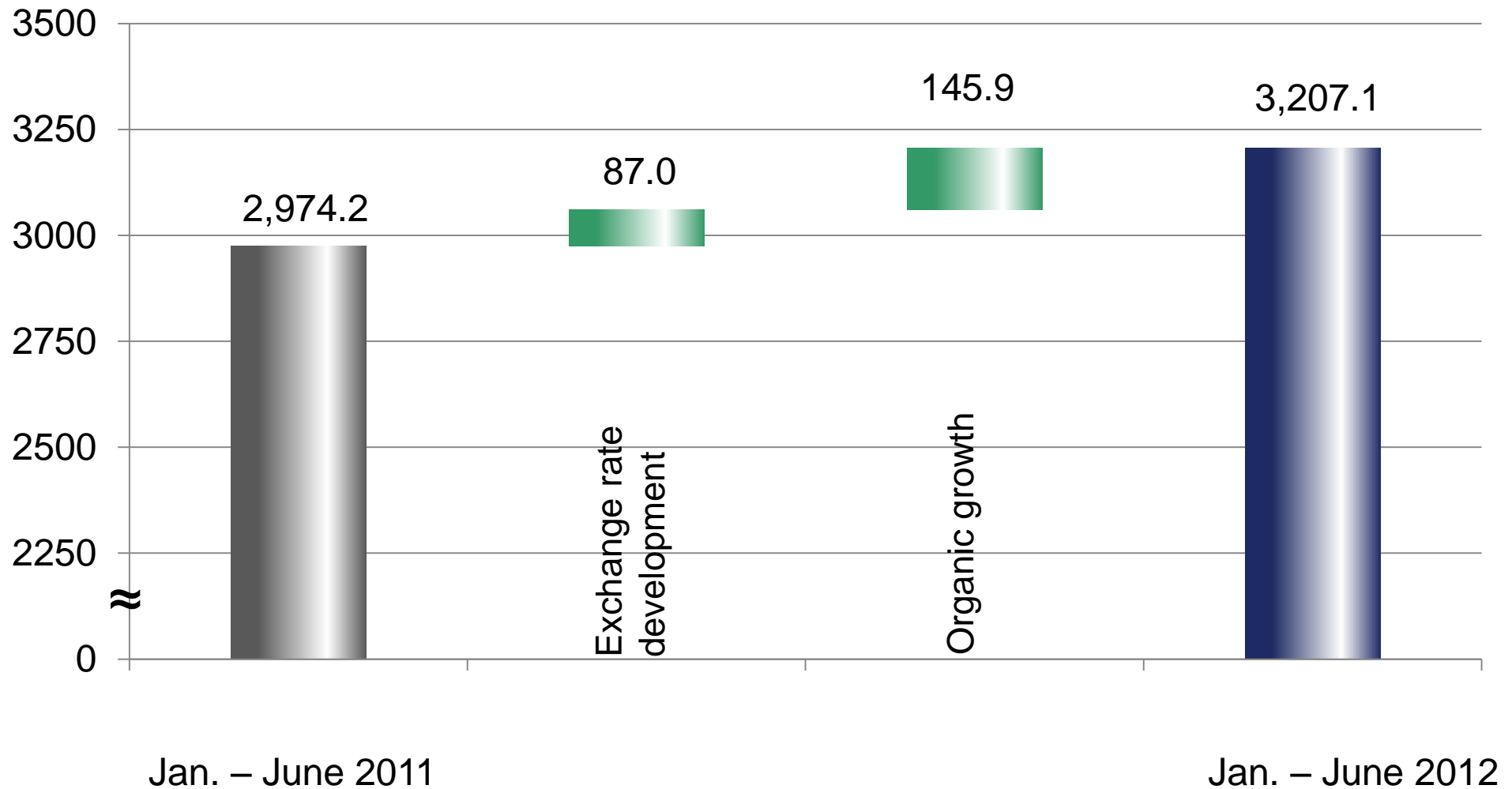


Source: IHS AutoInsight June 2012

¹ Comparison Actual 2011 with Actual 2010
² Comparison Forecast 2012 with Actual 2011

Sales in comparison with previous year – 1st half-year
[million EUR]

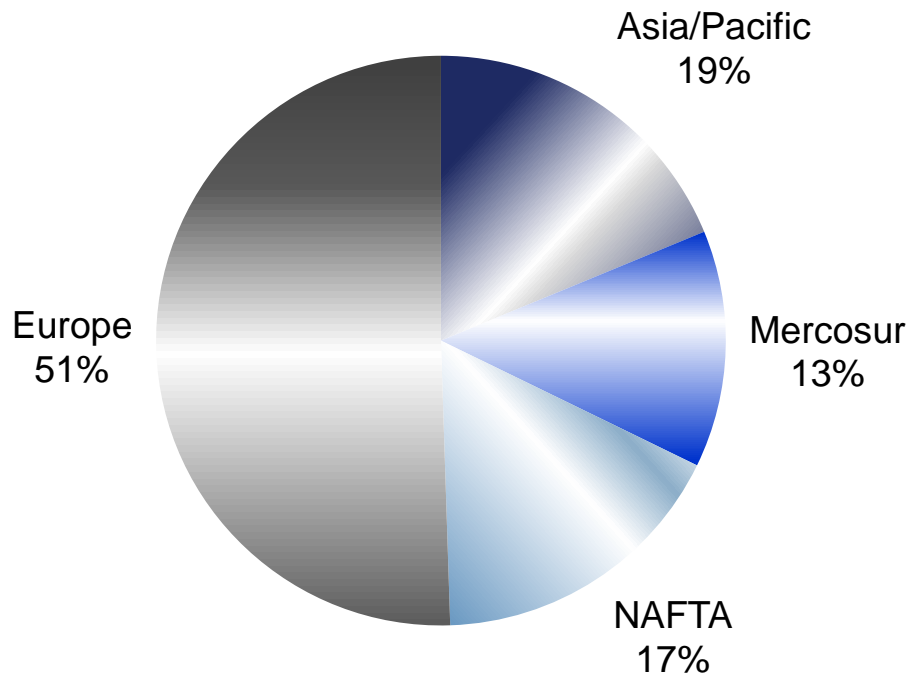
Driven by performance



Sales contribution by region

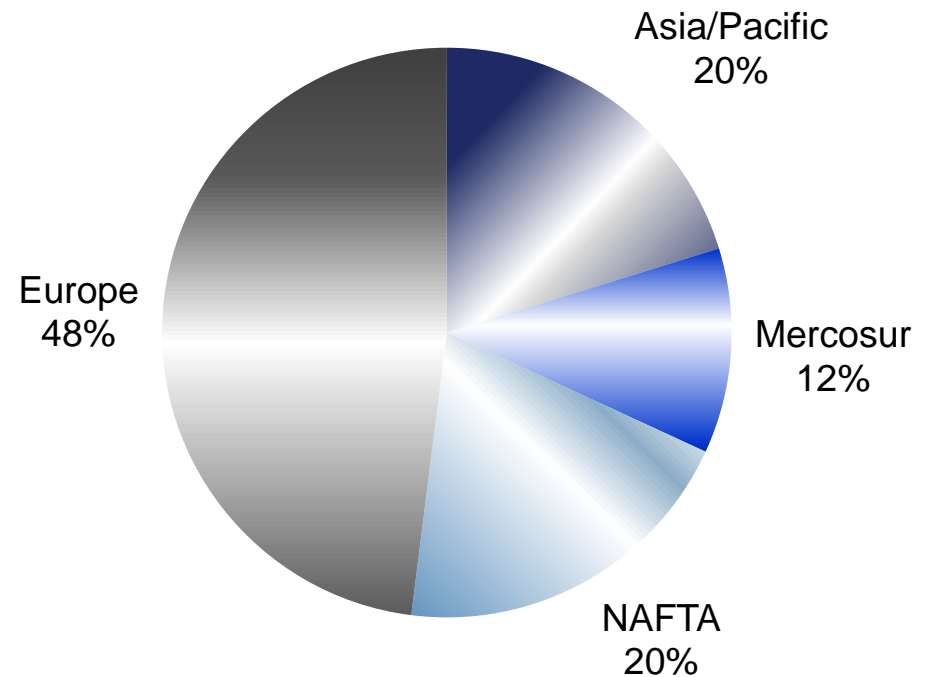
1st half-year 2011 – 1st half-year 2012

Total: 2,974.2 million EUR



Jan. – June 2011

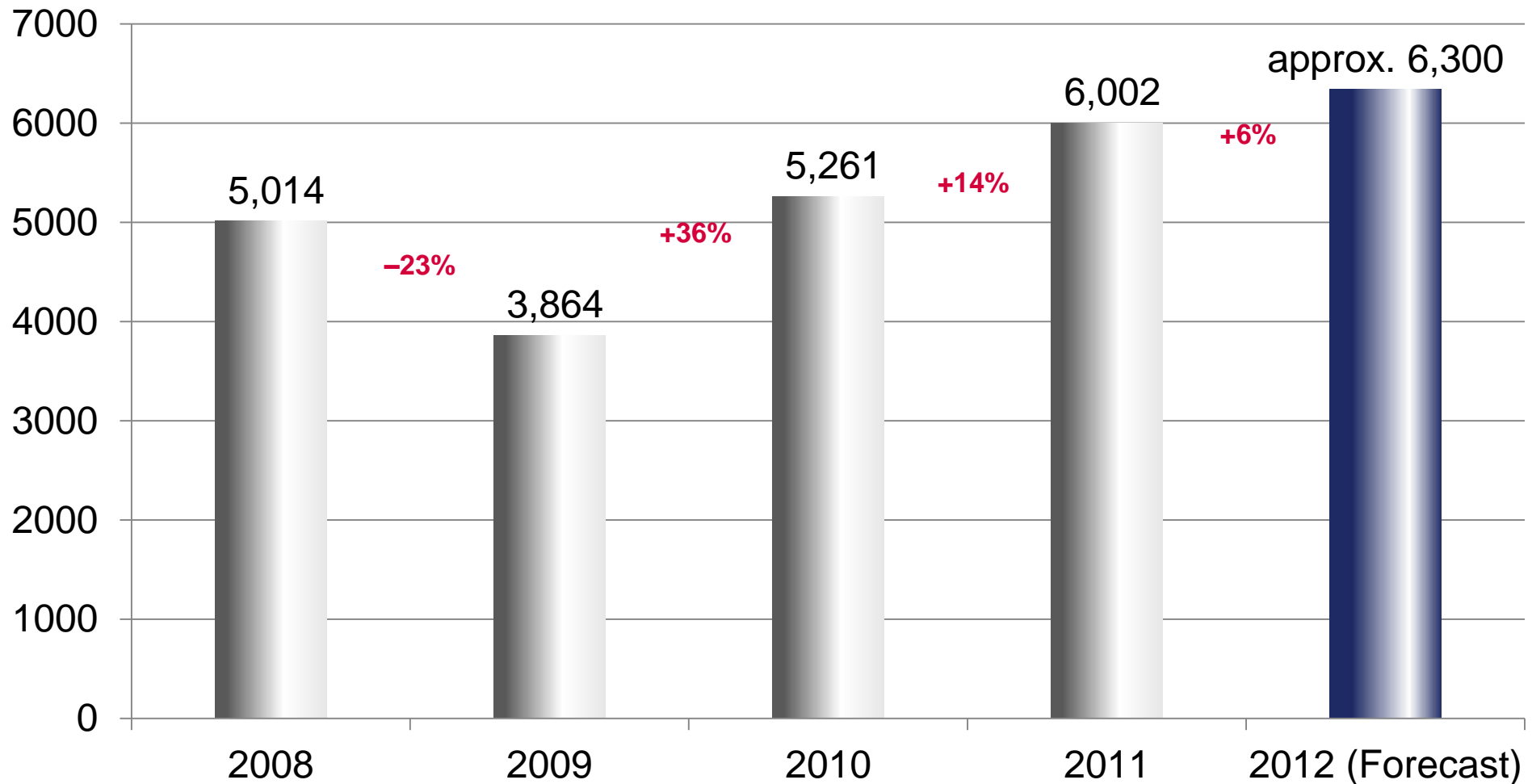
Total: 3,207.1 million EUR



Jan. – June 2012

Sales development
[million EUR]

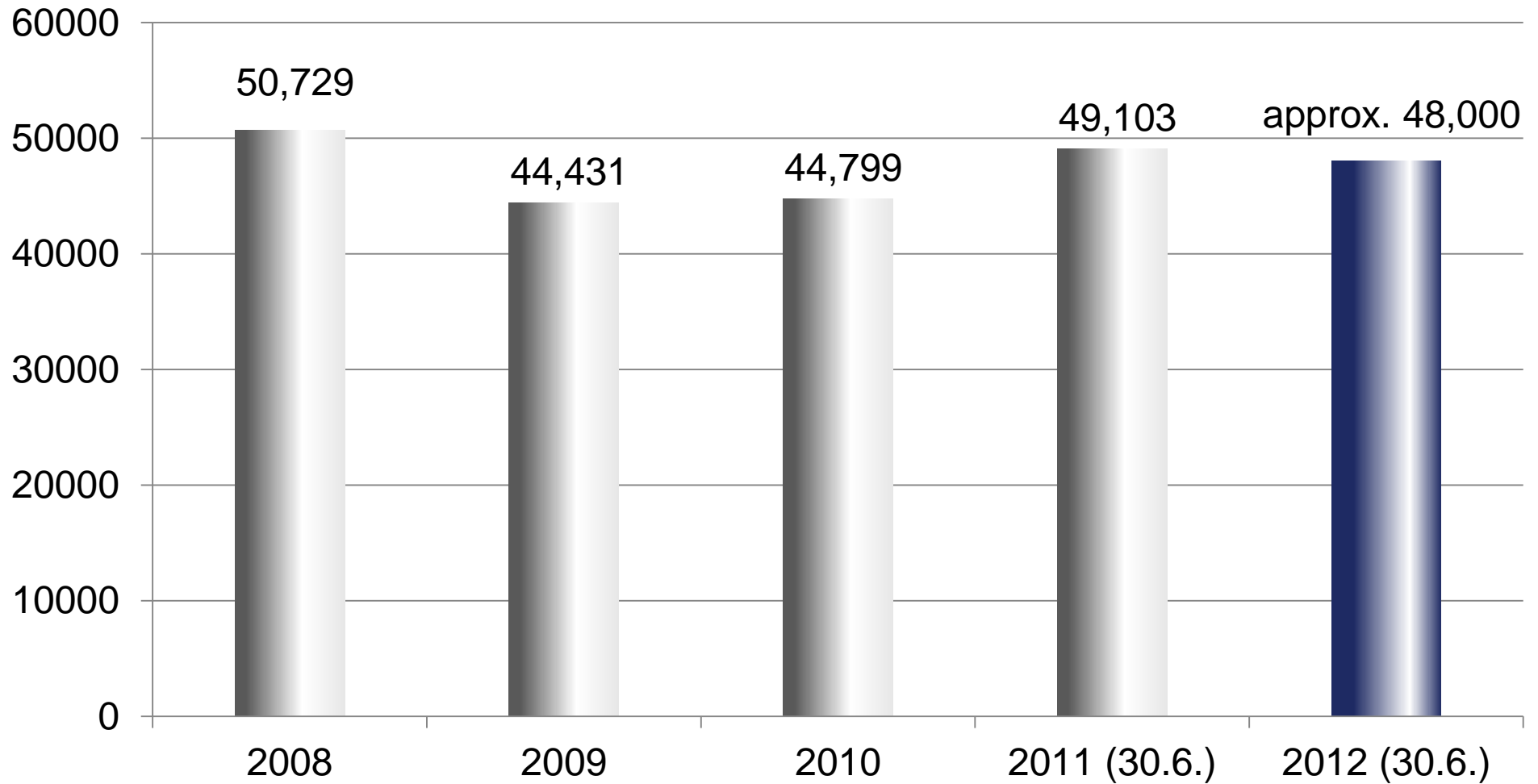
Driven by performance



Headcount development



Driven by performance



Development of the MAHLE Group/major events

MAHLE InnoWa GmbH

Closeup of hollow fiber membranes

MAHLE

Driven by performance



Development of the MAHLE Group/major events

MAHLE Range Extender powertrain for electric vehicles

MAHLE

Driven by performance



Development of the MAHLE Group/major events
Expansion MAHLE Industries, Incorporated in
Farmington Hills (Detroit)

MAHLE

Driven by performance



Development of the MAHLE Group/major events
New logistics center for MAHLE Aftermarket in Russia

MAHLE

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Development of the MAHLE Group/major events
New building for MAHLE headquarters in Japan

MAHLE

Driven by performance



Development of the MAHLE Group/major events
New MAHLE plan in Kyushu/Japan

MAHLE

Driven by performance



Development of the MAHLE Group/major events

Plant expansion in Thailand

MAHLE

Driven by performance



In Samutprakarn/Thailand, the existing plant will be expanded (highlighted in green).

Development of the MAHLE Group/major events
Majority acquisition of Behr delayed

MAHLE

Driven by performance

